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Executive: Enterprise DevOps & Release Management



Scaling DevOps Doing DevOps was easy it is now time to Scale DevOps



- Burning platform for change
- Mandate
- Investment
- Some willing buyers who are open to being guinea pigs
- Amazing DevOps Engineers with the right attitude
- Loss of discipline of engineering practices
- Fear of change
- Fear of impact of automation
- Lack of trust in the automation (Perceived loss of control)
- Message is lost in the middle
- Standardization of tool chain
- Elements of a traditional culture
- Attrition of DevOps engineers to other countries



"Every person in your company is a vector. Your progress is determined by the sum of all vectors" Elon Musk







- Agile and DevOps adoption does not absolve leadership of supporting and guiding their teams
- Consistent message through all layers of management
- Measurement of the adoption
- Driving the culture of continuous improvement
- Rewarding the correct behaviors
- Driving the principles and guidelines for the teams
- Look at the system holistically as a full Value Stream
- Ensure that the core of the transformation remains externally focused
- People are inherently scared
- Create excitement for the change
- Articulate the opportunities
- Allow the people who do the work tell you what is wrong

You cant change everything in one day. Make the traditional elements of your organisation work for you

Good for you, is DevOps

People listen to Jedi masters

- Getting knowledge leaders in the development and operations community on the journey first and using them to influence
- Collaboration with leading organizations
- Community references

- Cuild to drive engineering
 - Guild to drive engineering practices and adoption
 - Show and Tell days
 - Internal DevOps days
 - Guilds aligned to traditional CoEs
 - Tailored Master classes(Face to face works better for us)



Constructive Competition

- Most improved
- Success story
- Adoption dashboard
- Communication across all levels in the organisation
- Tie in with traditional measures – Goal commitments, Scorecards



Create kits to enable scaling and consistency in the engagements with squads





Changing the organisation one pipeline at a time



Even an old traditional one!!!!

