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Configuration Management is Old and Boring

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In the Beginning

- Big expensive machines
- Wizard-like Operators
- Specific tools per platform



Now

- Machines are cheap
- Disk is cheap
- Rent by the quarter hour
- That future is here, but is not evenly distributed





- "IT is a cost center" post-bust, to "Software is eating the world" 10 years later



Waterfall to Agile Era

- Great for software developers
- Ship it and Forget it
- Stranded operators at the end of a dev cycle or sprint
- Ignored the installation and running of software





Early Cloud

- VMs and hardware-on-demand changed the need for **Configuration Management**
- Web 2.0 created larger and larger environments
- Beginning of the value proposition for investment in CM



Arbitrarily Defined DevOps Era

- Tool proliferation across all spectrums of the Operations lifecycle
- Open Source tools gain status, market
- Large-scale operations and system management gains voice as a practice apart from "traditional" systems administration Distinct from the needs of HPC



Where To?

- Transitioning to newer practices requires stable foundations
- Building software faster means having environments that match
- Infringing a bit more on build and release cycles rather than staying in Operations

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Managing Lifecycle Environments

• The biggest complaint we hear from teams moving towards modern practices

"None of our environments match"

- Production operations team doesn't manage non-prod assets
- No sharing of resources, knowledge, tools hinders good code quality



Always Shipping Means Always Automating





Get to Market Faster

- Requires as much culture work as it does tools work
- Automation of all parts of the pipeline
- Releases and release installs lose complexity and angst





Reliability and Repeatability are Key

- Migration away from GUI-based tools
- Treating the entire environment as a code base
- Risk reduction through smaller releases
- Traceable histories for all changes on all platforms and environments





CM Helps You Go Fast

- Build new hosts that meet your requirements
- Deploy code as often as necessary
- Make sure that monitoring, metrics collection, log management are in place
- Minimize time-to-market with automation



Make Failing OK

- New environment is cheap!
- Experiment often!
- Run this command, get a new environment to work on!





CM and Containers

- Early lifecycle, fast development
- Ecosystem still evolving Monitoring, Logs, Management, Security, etc



Everything is Faster

- Old eras had longer enterprise buying cycles
- 5-year plans for IT products, large investment
- Even though technology executives tend to only stay in a position for a couple of years



Lots of Challenges

- IT buying cycle isn't always followed by an IT skill building cycle
- Writing long-term plans with a short-term personal outlook
- Doesn't reflect modern product cycles and technology ecosystem
 5 years is an eternity in "internet years"

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Long Tail is Long

- Software vendors sell to early adopters, mainstream adopters, and eventually to doubters
- Configuration Management, for all of it's "been around forever"ness is still selling to mainstream adopters
- The high-risk, conservative buyers, like insurance companies and utilities, still lag
- Shortage of available practitioners willing to work for those organizations slows down adoption as well



We're Here To Help

- Infrastructure as Code
- Continuous deployment
- Testing workflows for all the changes headed for production





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